

**Highlands County Board of County Commissioners**  
**Capital Financial Strategy**  
**FY 2021/2022 thru 2030/2031**

09/01/21

KEY: REVISED SAME NEW REDUCED

CAPITAL BUDGET SUMMARY	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
<b>ESTIMATED GENERATED REVENUES:</b>												
AD VALOREM TAXES	95,686	22,491	22,491	0	0	0	0	0	0	0	0	44,982
NAV FIRE ASSESSMENT LOAN	2,201,800	0	0	926,200	2,000,000	0	0	0	0	0	0	2,926,200
FIRE INSPECTION												0
LOCAL OPTION SALES TAX	11,650,000	12,387,220	12,820,773	13,269,500	13,733,932	14,214,620	14,712,132	15,227,056	15,760,003	16,311,603	16,882,509	145,319,348
INTEREST EARNINGS	175,151	176,903	178,672	180,458	182,263	184,086	185,926	187,786	189,664	191,560	193,476	1,850,793
INTERLOCAL AGREEMENTS												0
GRANTS / OTHER FUNDING	71,972	1,444,781	376,526	378,871	81,263	83,703	85,377	87,085	88,826	90,603	92,415	2,809,450
SOLID WASTE TRUST FUND	2,180,000	5,693,000	7,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	19,544,170
IMPROVEMENT DISTRICT FUNDS												0
FUEL TAX	463,972	81,324	76,526	78,871	81,263	83,703	435,377	337,085	238,826	240,603	242,415	1,895,993
BUILDING DEPARTMENT												0
DEBT PROCEEDS												0
IMPACT FEES												0
ENERGY RECOVERY FUNDS												0
OTHER												0
FUND BALANCE ( Unallocated)												0
<b>TOTAL GENERATED REVENUES:</b>	<b>16,838,581</b>	<b>19,805,719</b>	<b>20,739,287</b>	<b>17,009,900</b>	<b>16,078,721</b>	<b>15,578,212</b>	<b>15,418,812</b>	<b>16,954,811</b>	<b>17,846,819</b>	<b>17,547,839</b>	<b>17,410,815</b>	<b>174,390,936</b>
<b>EXPENSES FOR GENERATED REVENUES:</b>												
<b>DEBT SERVICES</b>												
Debt Service - Recreation												0
Debt Service - Monitor Defibrillators (4yr plan)	135,879	135,879										135,879
Debt Service - Radio System												0
Debt Service - Series 2015 Loan	2,998,711	2,999,190	2,998,563	2,996,831	2,998,943	2,999,849						14,993,376
Debt Service - Future							3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
<b>COMMUNITY SERVICES</b>												
RPAC Improvements (Unallocated)	250,000	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	3,284,916
Playground Systems (HL Bishop/Sports Complex)	141,980											0
												0

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<b>GENERAL GOVERNMENT</b>												
Natural Resources Project Funding (County Match) (005)	43,750	0	0	0	0	0	0	0	0	0	0	0
County Facility Improvements	0	300,000	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	3,226,389
County Facility Roof Replacements		200,000	200,000	200,000	200,000	200,000	100,000	100,000	100,000	100,000	100,000	1,500,000
Generator Replacement (20 yr. Replacement)	0	85,813	85,813	87,529	89,280	91,065	92,887	94,744	96,639	98,572	100,544	922,887
Capital Outlay (Under \$25,000.00) (2% of Sales Tax)	0	247,744	256,415	261,544	266,775	272,110	277,552	283,103	288,765	294,541	300,432	2,748,982
HVAC Unit Replacements	31,000	50,000	50,000	50,000	50,000	50,000	35,000	35,000	35,000	35,000	35,000	425,000
EM AC/Generator Replacements - Towers	30,000	50,000	50,000	50,000	50,000	50,000	30,000	30,000	30,000	30,000	30,000	400,000
Parks/Facilities Equipment	110,208	150,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	1,613,194
Property Acquisition		200,000	210,000	220,000	230,000	240,000	250,000	260,000	270,000	280,000	290,000	2,450,000
CCC Technology Infrastructure Improvement	575,000	586,500	586,500	598,230	610,195	622,398	634,846	647,543	660,494	673,704	687,178	6,307,590
CCC Vehicles (2)		64,000										64,000
CCC Office Remodel (PH 5)		75,000										75,000
Sebring Library Roof Replacement	308,650											0
Sebring Health Dept/Healthy Fam Roof Replacement		74,500	655,000									729,500
PFM Metal Storage Bldgs (Sports Complex/Fac Main)		34,000	36,000									70,000
Tax Collector Sebring Office Expansion (17035)		400,000										400,000
Tax Collector AP Office Expansion (18025)			137,000									137,000
Tax Collector LP Office Expansion			30,000									30,000
Animal Svcs Building Additions/Shelter (Sheriff)	150,000	250,000	250,000									500,000
<b>PUBLIC SAFETY</b>												
EMS Fleet Replacement	251,680	259,230	267,007	275,018	283,268	291,766	300,519	309,535	318,821	328,385	338,237	2,971,786
Monitor Defibrillator (005/151)	22,491	22,491	22,491									44,982
Stryker Power Pro Stretchers (151)						150,000	150,000					300,000
EOC Building Expansion	350,000	615,000										615,000
Fire Rescue Station 36	2,028,000											0
Spring Lake Airport Station 20	73,800			926,200	2,000,000							2,926,200
Highlands Park Brush Truck	100,000											0
Inmate Transport Van (Sheriff)	32,003	0	32,003	0	32,003	0	32,003	0	32,003	0	32,003	160,015
Inmate Worker Road Crew Vehicle (Sheriff)	0	29,608		29,608		29,608		29,608		29,608		148,040
HCSO Building (Sheriff)	0	65,000	407,460									472,460
Patrol Vehicle Replacement (Sheriff)	360,000	440,000	448,800	457,776	466,932	476,270	485,796	495,511	505,422	515,530	525,841	4,817,877
Jail Commercial Conveyor Type Dishwasher (Sheriff)		232,164										232,164

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<b>PUBLIC WORKS</b>												
Engineering/Traffic Ops Equipment	135,000	150,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	1,613,194
Road & Bridge Equipment	1,080,000	1,200,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	1,351,395	1,378,423	1,405,991	12,905,554
Traf Ops - Striping Truck (110)	320,000											0
Aquatic Weed Control Equipment	85,000											0
<b>SOLID WASTE</b>												
Caterpillar Type 950M LF Wheel Loader	390,000		390,000									390,000
Caterpillar Type D8 LF Crawler Dozer	1,125,000			1,367,500					1,032,000			2,399,500
LF D6 Type Crawler Dozer	665,000			808,500								808,500
Compactors / Bombsags			874,300			1,012,100		1,115,800				3,002,200
Tracked Loader with Rotary Cutter		87,000										87,000
Excavators / Track Hoes									537,500	224,800		762,300
Off-Road Water Trucks										488,670		488,670
New Hydro Seeder		80,000										80,000
Construct New Landfill Operations Building		495,000										495,000
Construct New Landfill Cell No. 5		5,000,000	6,000,000									11,000,000
Replace 1/2 Ton Pickup		31,000										31,000
<b>TRANSPORTATION</b>												
Road & Bridge Resurfacing	2,430,000	2,700,000	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567	2,981,018	3,040,639	3,101,451	3,163,480	29,037,497
Road & Bridge Reconstruction/Dirt Road Paving	630,000	700,000	700,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	7,528,240
Sebring Parkway Maintenance (Transfer for Fund 175)	225,418	244,122	234,526	239,216	244,000	248,880	253,858	258,936	264,114	269,398	274,786	2,531,835
ADA Transition Plan Improvements	62,100	69,000	69,000	70,380	71,788	73,223	74,688	76,182	77,705	79,259	80,844	742,069
TOSIP (Transportation Operational & Safety Improvements Program)		84,500	84,500	86,190	87,914	89,672	91,466	93,295	95,161	97,064	99,005	908,766
ROW Land Acquisition		670,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,570,000
Unit 3 Restrooms & Roof Replacement (110)	60,000											0
Shop Oil Room Roof (110)	12,000											0
New Traffic Operations Building	300,000	655,000										655,000
Old TOPS Building Renovations												0
Memorial Dr Sidewalk - Pompano to Sebring Parkway		1,363,457										1,363,457
Daffodil Extension Project (try for Grant)			300,000	300,000								600,000
Drainage Improvement Projects (match funding - large projects)	50,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Spring Lake Drainage Improvements		225,000										225,000
<b>RESERVE FOR CONTINGENCY - CAPITAL BUDGET</b>												
Reserve/Matching Funds for Grant Awards	21,000	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	475,000
Reserve	100,000	150,000	160,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,910,000
<b>TOTAL EXPENSES FOR GENERATED REVENUES:</b>	<b>15,783,713</b>	<b>21,995,198</b>	<b>20,691,379</b>	<b>15,190,642</b>	<b>13,959,538</b>	<b>13,289,954</b>	<b>12,318,486</b>	<b>13,458,326</b>	<b>14,094,275</b>	<b>13,419,195</b>	<b>12,895,026</b>	<b>151,312,019</b>
Difference:	1,054,869	(2,189,480)	47,909	1,819,259	2,119,183	2,288,258	3,100,327	3,496,485	3,752,544	4,128,644	4,515,789	23,078,917
Unreserved Fund Balance Brought Forward	2,550,202	360,723	408,631	2,227,890	4,347,073	6,635,330	9,735,657	13,232,141	16,984,686	21,113,330	25,629,119	

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**GRANTS / REIMBURSEMENTS SECTION**

CATEGORY / PROJECT NAME	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
<b>ESTIMATED GENERATED REVENUES:</b>												
<b>FDOT GRANT REVENUES</b>												
Sebring Pkwy Phase II												0
Memorial Dr. Sidewalk - Pompino to Sebring Parkway		1,363,457										1,363,457
CR 623 (Kenilworth) from Haywood Taylor Blvd to Mini-Ranch Rd												0
Heron St. from Hammock Rd to Howey Rd												0
Daffodil Extension Project			300,000	300,000								600,000
Stryker Rd from Olivia Dr. to US 27												0
												0
<b>OTHER GRANTS</b>												
CAC Remodeling Grants - Federal												0
CAC Remodeling Grants - State												0
CAC Remodeling - Fund Raising/Donations												0
Aquatic Weed Control Grant (75/25)												0
Aquatic Weed Control Grant (75/25)												0
<b>OTHER REVENUES</b>												
Interlocal - City of Sebring Reimbursement - Prkwy Maintenance	71,972	81,324	76,526	78,871	81,263	83,703	85,377	87,085	88,826	90,603	92,415	845,993
<b>TOTAL GENERATED REVENUES:</b>	<b>71,972</b>	<b>1,444,781</b>	<b>376,526</b>	<b>378,871</b>	<b>81,263</b>	<b>83,703</b>	<b>85,377</b>	<b>87,085</b>	<b>88,826</b>	<b>90,603</b>	<b>92,415</b>	<b>2,809,450</b>
Difference:												

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**SOLID WASTE FUNDING SECTION**

CATEGORY / PROJECT NAME	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	10 - YEAR TOTAL
<b>ESTIMATED GENERATED REVENUES:</b>												
Solid Waste Enterprise Fund	2,180,000	5,693,000	7,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	0	19,544,170
State Grants	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL GENERATED REVENUES:</b>	<b>2,180,000</b>	<b>5,693,000</b>	<b>7,264,300</b>	<b>2,176,000</b>	<b>0</b>	<b>1,012,100</b>	<b>0</b>	<b>1,115,800</b>	<b>1,569,500</b>	<b>713,470</b>	<b>0</b>	<b>19,544,170</b>
<b>EXPENSES FOR GENERATED REVENUES:</b>												
<b>LANDFILL</b>												
<b>Construction &amp; Closure:</b>												
<b>Landfill Equipment:</b>												
Caterpillar Type 950M LF Wheel Loader	390,000		390,000									390,000
Caterpillar Type D8 LF Crawler Dozer	1,125,000			1,367,500					1,032,000			2,399,500
LF D6 Type Crawler Dozer	665,000			808,500								808,500
Compactors / Bombags			874,300			1,012,100		1,115,800				3,002,200
Tracked Loader with Rotary Cutter		87,000										87,000
Excavators / Track Hoes									537,500	224,800		762,300
Off-Road Water Trucks										488,670		488,670
New Skid Steer w/ Bucket and Mower Attachment												0
New Hydro Seeder		80,000										80,000
Replace 1/2 Ton Pickup		31,000										31,000
<b>Site Infrastructure:</b>												
Cell 1 & 3 LFG Collection System Design												0
Construct New Landfill Operations Building		495,000										495,000
Construct New Landfill Cell No. 5		5,000,000	6,000,000									11,000,000
<b>RECYCLING</b>												
<b>Recycling Equipment:</b>												
<b>Site Infrastructure:</b>												
<b>TRANSFERS</b>												
To Other Funds												0
<b>TOTAL EXPENSES FOR GENERATED REVENUES:</b>	<b>2,180,000</b>	<b>5,693,000</b>	<b>7,264,300</b>	<b>2,176,000</b>	<b>0</b>	<b>1,012,100</b>	<b>0</b>	<b>1,115,800</b>	<b>1,569,500</b>	<b>713,470</b>	<b>0</b>	<b>19,544,170</b>