

Highlands County Board of County Commissioners
Adopted Capital Financial Strategy
FY 2020/2021 thru 2029/2030

08/13/20

KEY: REVISED SAME NEW REDUCED

CAPITAL BUDGET SUMMARY	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
AD VALOREM TAXES	103,741	95,686	22,491	22,491	0	0	0	0	0	0	0	140,668
NAV FIRE ASSESSMENT	3,070,081	2,101,800	1,026,200	3,291,500	1,291,500							7,711,000
FIRE INSPECTION	0											0
LOCAL OPTION SALES TAX	9,622,348	9,771,338	10,544,882	10,755,780	10,970,895	11,190,313	11,414,119	11,642,402	11,875,250	12,112,755	12,355,010	112,632,744
INTEREST EARNINGS	173,417	175,151	176,903	178,672	180,458	182,263	184,086	185,926	187,786	189,664	191,560	1,832,469
INTERLOCAL AGREEMENTS												0
GRANTS / OTHER FUNDING	71,577	71,972	1,737,683	376,525	78,871	81,263	82,888	84,546	86,237	87,962	89,721	2,777,668
SOLID WASTE TRUST FUND	438,000	2,180,000	4,045,000	1,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	14,076,170
IMPROVEMENT DISTRICT FUNDS												0
FUEL TAX	821,577	1,213,972	824,226	826,525	728,871	631,263	532,888	434,546	336,237	237,962	239,721	6,006,211
BUILDING DEPARTMENT												0
DEBT PROCEEDS												0
IMPACT FEES												0
OTHER (Energy Recovery Fund)												0
FUND BALANCE (Unallocated)	1,200,000											0
TOTAL GENERATED REVENUES:	15,500,741	15,609,919	18,377,385	16,715,792	15,426,596	12,085,102	13,226,082	12,347,420	13,601,309	14,197,842	13,589,482	145,176,929
EXPENSES FOR GENERATED REVENUES:												
DEBT SERVICES												
Debt Service - Recreation	156,482											0
Debt Service - Monitor Defibrillators (4yr plan)	135,879	135,879	135,879									271,757
Debt Service - Radio System	859,359											0
Debt Service - Series 2015 Loan	2,406,248	2,998,711	2,999,190	2,998,563	2,996,831	2,998,943	2,999,849					17,992,087
COMMUNITY SERVICES												
RPAC Improvements (Unallocated)	357,380	250,000	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	3,176,389
Playground Systems (HL Bishop/Sports Complex)		60,608	81,372									141,980
GENERAL GOVERNMENT												
Natural Resources Project Funding (County Match) (005)	81,250	43,750	0	0	0	0	0	0	0	0	0	43,750
County Facility Improvements	200,000	0	200,000	204,000	208,080	212,242	216,486	220,816	225,232	229,737	234,332	1,950,926
Generator Replacement (20 yr. Replacement)	58,451	0	60,813	62,029	63,270	64,535	65,826	67,142	68,485	69,855	71,252	593,208
Capital Outlay (Under \$25,000.00) (2% of Sales Tax)	150,000	0	120,000	122,400	124,848	127,345	129,892	132,490	135,139	137,842	140,599	1,170,555
HVAC Unit Replacements		31,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	346,000
EM AC/Generator Replacements		30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
Parks/Facilities Equipment	92,275	110,208	110,000	112,200	114,444	116,733	119,068	121,449	123,878	126,355	128,883	1,183,217
Property Acquisition												0
Technology Infrastructure Improvement	575,000	575,000	586,500	598,230	610,195	622,398	634,846	647,543	660,494	673,704	687,178	6,296,090
Children's Advocacy Center Facility Improvements	104,000											0
Government Center Roof Replacement	733,000											0
Annex Building Roof Replacement	292,000											0
Sebring Library Roof Replacement		308,650										308,650
Sebring Health Dept Roof Replacement			65,000	664,500								729,500
Animal Svcs Building Additions		150,000										150,000
Library Network Software (Polaris)	40,000											0

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PUBLIC SAFETY												
EMS Fleet Replacement	275,000	251,680	256,714	261,848	267,085	272,427	277,875	283,433	289,101	294,883	300,781	2,755,826
EMS Powerload (005/151)		100,043										100,043
Monitor Defibrillator (005/151)	22,491	22,491	22,491	22,491								67,473
Stryker Power Pro Stretchers (151)	100,000						150,000	150,000				300,000
EM (EOC) Coordinator Vehicle Replacement	36,759											0
EM Planner/Pool Vehicle	36,728											0
EOC Building Expansion	35,000	350,000	287,500									637,500
Extrication Equipment	0											0
Kenilworth Build-Out for Fire/EMS Admin	1,041,000											0
Fire Rescue Station 1	0			1,291,500	1,291,500							2,583,000
Fire Rescue Station 18	0											0
Fire Rescue Station 33	2,234											0
Fire Rescue Station 45	0											0
Fire Rescue Station 19	250,000											0
Fire Rescue Station 36	528,558	2,028,000										2,028,000
Spring Lake Airport Station 20		73,800	926,200	2,000,000								3,000,000
Highlands Park Brush Truck	0		100,000									100,000
Lorida Pumper Tanker	0		0									0
Desoto City Rescue / Engine	1,013,792											0
Placid Lakes Class A Engine	158,822											0
SNL Pumper Tanker	271,175											0
West Sebring Aerial Apparatus												0
Animal Control Vehicle Replacement												0
Inmate Transport Van (Sheriff)	0	32,003	0	33,283	0	34,614	0	35,999	0	37,439	0	173,339
Inmate Worker Road Crew Vehicle		0	29,608									29,608
SO Building		0	65,000	197,460	210,000							472,460
Patrol Vehicle Replacement (Sheriff)	400,000	360,000	400,000	408,000	416,160	424,483	432,973	441,632	450,465	459,474	468,664	4,261,851
PUBLIC WORKS												
Engineering/Traffic Ops Equipment	150,000	135,000	150,000	153,000	156,060	159,181	162,365	165,612	168,924	172,303	175,749	1,598,194
Road & Bridge Equipment	1,200,000	1,080,000	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919	1,324,897	1,351,395	1,378,423	1,405,991	12,785,554
Traf Ops - Striping Truck (110)		320,000										320,000
Aquatic Weed Control Equipment		85,000										85,000

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SOLID WASTE												
Caterpillar Type 950M LF Wheel Loader		390,000		390,000								780,000
Caterpillar Type D8 LF Crawler Dozer		1,125,000			1,367,500					1,032,000		3,524,500
LF D6 Type Crawler Dozer		665,000			808,500							1,473,500
Compactors / Bombsags				874,300			1,012,100		1,115,800			3,002,200
Graders			100,000									100,000
Excavators / Track Hoes	138,000									537,500	224,800	762,300
Off-Road Water Trucks	300,000										488,670	488,670
New Skid Steer w/ Bucket and Mower Attachment			65,000									65,000
New Hydro Seeder			80,000									80,000
Construct New Landfill Office			300,000									300,000
Construct New Landfill Cell No. 5			3,500,000									3,500,000
TRANSPORTATION												
Road & Bridge Resurfacing	2,700,000	2,430,000	2,700,000	2,754,000	2,809,080	2,865,262	2,922,567	2,981,018	3,040,639	3,101,451	3,163,480	28,767,497
Road & Bridge Reconstruction/Dirt Road Paving	700,000	630,000	700,000	714,000	728,280	742,846	757,703	772,857	788,314	804,080	820,162	7,458,240
Sebring Parkway Maintenance (Transfer for Fund 175)	224,628	225,418	229,926	234,525	239,215	244,000	248,880	253,857	258,934	264,113	269,395	2,468,264
ADA Transition Plan Improvements	69,000	62,100	69,000	70,380	71,788	73,223	74,688	76,182	77,705	79,259	80,844	735,169
TOSIP (Transportation Operational & Safety Improvements Program)	70,000		84,500	86,190	87,914	89,672	91,466	93,295	95,161	97,064	99,005	824,266
Unit 1 Barn Refurbish	45,000											0
Unit 3 Restrooms & Roof Replacement (110)		60,000										60,000
Shop Oil Room Roof (110)		12,000										12,000
R&B Warehouse	0											0
Webster Rd	100,000											0
Sebring Pkwy Phase II												0
New Traffic Operations Building	400,000	300,000	60,000									360,000
Old TOPS Building Renovations	50,000											0
Heron St. from Hammock Rd to Howey Rd												0
Memorial Dr Sidewalk - Pompano to Sebring Parkway			1,363,457									1,363,457
CR 623 (Kenilworth) from Haywood Taylor Blvd to Mini-Ranch Rd												0
Daffodil Extension Project (try for Grant)	60,000		300,000	300,000								600,000
Drainage Improvement Projects (match funding - large projects)	300,000	50,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	950,000
RESERVE FOR CONTINGENCY - CAPITAL BUDGET												
Reserve/Matching Funds for Grant Awards	0	21,000	25,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	446,000
Reserve	10,000	100,000	150,000	160,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,810,000
TOTAL EXPENSES FOR GENERATED REVENUES:	16,929,511	15,602,341	17,988,150	16,457,899	14,546,349	11,054,716	12,335,231	8,514,446	9,602,516	10,255,089	9,526,283	125,883,020
Difference:	(1,428,770)	7,579	389,235	257,893	880,247	1,030,386	890,851	3,832,974	3,998,793	3,942,752	4,063,199	19,293,909
Unreserved Fund Balance Brought Forward	1,165,433	1,173,011	1,562,246	1,820,140	2,700,386	3,730,772	4,621,623	8,454,598	12,453,391	16,396,143	20,459,342	

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GRANTS / REIMBURSEMENTS SECTION

CATEGORY / PROJECT NAME	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
FDOT GRANT REVENUES												
Sebring Pkwy Phase II												0
Memorial Dr. Sidewalk - Pompino to Sebring Parkway			1,363,457									1,363,457
CR 623 (Kenilworth) from Haywood Taylor Blvd to Mini-Ranch Rd												0
Heron St. from Hammock Rd to Howey Rd												0
Daffodil Extension Project			300,000	300,000								600,000
Stryker Rd from Olivia Dr. to US 27												0
												0
												0
OTHER GRANTS												
CAC Remodeling Grants - Federal												0
CAC Remodeling Grants - State												0
CAC Remodeling - Fund Raising/Donations												0
												0
Aquatic Weed Control Grant (75/25)												0
Aquatic Weed Control Grant (75/25)												0
												0
OTHER REVENUES												
Interlocal - City of Sebring Reimbursement - Prkwy Maintenance	71,577	71,972	74,226	76,525	78,871	81,263	82,888	84,546	86,237	87,962	89,721	814,211
TOTAL GENERATED REVENUES:	71,577	71,972	1,737,683	376,525	78,871	81,263	82,888	84,546	86,237	87,962	89,721	2,777,668
Difference:												

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SOLID WASTE FUNDING SECTION

CATEGORY / PROJECT NAME	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
Solid Waste Enterprise Fund	438,000	2,180,000	4,045,000	1,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	14,076,170
State Grants	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	438,000	2,180,000	4,045,000	1,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	14,076,170
EXPENSES FOR GENERATED REVENUES:												
LANDFILL												
Construction & Closure:												
Landfill Equipment:												
Caterpillar Type 950M LF Wheel Loader		390,000		390,000								780,000
Caterpillar Type D8 LF Crawler Dozer		1,125,000			1,367,500					1,032,000		3,524,500
LF D6 Type Crawler Dozer		665,000			808,500							1,473,500
Compactors / Bombags				874,300			1,012,100		1,115,800			3,002,200
Graders			100,000									100,000
Excavators / Track Hoes	138,000									537,500	224,800	762,300
Off-Road Water Trucks	300,000										488,670	488,670
New Skid Steer w/ Bucket and Mower Attachment			65,000									65,000
New Hydro Seeder			80,000									80,000
Site Infrastructure:												
Cell 1 & 3 LFG Collection System Design												0
Construct New Landfill Office			300,000									300,000
Construct New Landfill Cell No. 5	0		3,500,000									3,500,000
RECYCLING												
Recycling Equipment:												
Site Infrastructure:												
TRANSFERS												
To Other Funds												0
TOTAL EXPENSES FOR GENERATED REVENUES:	438,000	2,180,000	4,045,000	1,264,300	2,176,000	0	1,012,100	0	1,115,800	1,569,500	713,470	14,076,170