

Highlands County Board of County Commissioners
Adopted Capital Financial Strategy
FY 2019/2020 thru 2028/2029

9/17/19

* Local Option Infrastructure Sales Tax to expire October 31, 2033

KEY:

REVISED	SAME	NEW	REDUCED
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CAPITAL BUDGET SUMMARY	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
AD VALOREM TAXES	16,813	155,741	118,241	74,491	74,491	0	0	0	0	0	0	422,964
NAV FIRE ASSESSMENT	373,350	3,070,081	2,139,800	1,655,812	3,291,500	1,291,500						11,448,693
FIRE INSPECTION		0										0
LOCAL OPTION SALES TAX	9,945,423	10,144,331	10,347,218	10,554,162	10,765,246	10,980,551	11,200,162	11,424,165	11,652,648	11,885,701	12,123,415	111,077,599
INTEREST EARNINGS	171,700	173,417	175,151	176,903	178,672	180,458	182,263	184,086	185,926	187,786	189,664	1,814,326
INTERLOCAL AGREEMENTS												0
GRANTS / OTHER FUNDING	4,765,148	71,577	71,972	1,737,435	376,272	77,035	78,576	80,147	81,750	83,385	85,053	2,743,202
SOLID WASTE TRUST FUND	380,000	438,000	0	0	0	0	0	0	0	0	0	438,000
IMPROVEMENT DISTRICT FUNDS	2,221,320											0
FUEL TAX	816,404	821,577	821,972	823,978	826,272	727,035	628,576	530,147	431,750	333,385	235,053	6,179,745
BUILDING DEPARTMENT												0
DEBT PROCEEDS	522,610											0
IMPACT FEES												0
OTHER (Energy Recovery Fund)												0
FUND BALANCE (Unallocated)												0
TOTAL GENERATED REVENUES:	19,212,768	14,874,724	13,674,354	15,022,781	15,512,452	13,256,579	12,089,576	12,218,545	12,352,075	12,490,257	12,633,184	134,124,529
EXPENSES FOR GENERATED REVENUES:												
DEBT SERVICES												
Debt Service - Recreation	308,549	156,482										156,482
Debt Service - Monitor Defibrillators (4yr plan)	135,879	135,879	135,879	135,879								407,636
Debt Service - Radio System	859,359	859,359										859,359
Debt Service - Series 2015 Loan	1,816,071	2,406,248	2,998,711	2,999,190	2,998,563	2,996,831	2,998,943	2,999,849				20,398,335
COMMUNITY SERVICES												
RPAC Improvements (Unallocated)	0	357,380	250,000	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	3,182,271
GENERAL GOVERNMENT												
Natural Resources Project Funding (County Match)	0	81,250	43,750	0	0	0	0	0	0	0	0	125,000
County Facility Improvements	200,000	200,000	200,000	210,000	220,000	230,000	240,000	250,000	260,000	270,000	280,000	2,360,000
Generator Replacement (20 yr. Replacement)	57,305	58,451	59,620	60,813	62,029	63,269	64,535	65,825	67,142	68,485	69,854	640,023
Capital Outlay (Under \$25,000.00) (2% of Sales Tax)	81,537	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Parks/Facilities Equipment	144,200	92,275	110,000	100,000	105,000	104,040	106,121	108,243	110,408	112,616	114,869	1,063,572
Property Acquisition	127,500											0
Technology Infrastructure Improvement	846,524	575,000	575,000	598,000	621,920	646,797	672,669	699,575	900,000	936,000	973,440	7,198,401
Clerk Remodel Project Phase 3	27,500											0
Courthouse Chiller Replacement	337,000											0
Children's Advocacy Center Facility Improvements	29,850	104,000										104,000
Government Center Roof Replacement		733,000										733,000
Annex Building Roof Replacement		292,000										292,000
Lake Placid Health Department Roof Replacement	200,000											0
Avon Park Tax Collector's Office Remodel	113,000											0
Library Network Software (Polaris)		40,000										40,000

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CAPITAL BUDGET SUMMARY	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	10 - YEAR TOTAL
PUBLIC SAFETY												
EMS Fleet Replacement	380,000	275,000	450,000	450,000	275,000	275,000	288,750	303,188	318,347	334,264	350,977	3,320,526
EMS Manager Vehicle	46,813											0
Lucas CPR Device (005)		52,000	52,000	52,000	52,000							208,000
Monitor Defibrillator (005/151)	432,646	22,491	22,491	22,491	22,491							89,964
Stryker Power Pro Stretchers (151)	126,366	100,000						150,000	150,000			400,000
EM (EOC) Coordinator Vehicle Replacement	0	36,759										36,759
EM Planner/Pool Vehicle		36,728										36,728
EM Manager Vehicle	38,481											0
EOC Building Expansion	0	35,000	500,000									535,000
Fire Marshal Vehicle Replacement (174)		0										0
Inspector Vehicle Replacement (174)		0										0
New Inspector Vehicle (174)		0										0
New Volunteer Svcs Deputy Chief Vehicle (181)		0										0
Public Safety Dir. Vehicle Replacement (181)	44,907											0
Logistics Quartermaster Vehicle (181)			38,000									38,000
Extrication Equipment		0										0
Kenilworth Build-Out for Fire/EMS Admin	200,000	1,041,000										1,041,000
Fire Rescue Station 1	200,000	0			1,291,500	1,291,500						2,583,000
Fire Rescue Station 18	146,000	0										0
Fire Rescue Station 33	72,766	2,234										2,234
Fire Rescue Station 45	104,655	0										0
Fire Rescue Station 19		250,000										250,000
Fire Rescue Station 36	393,442	528,558	2,028,000									2,556,558
Spring Lake Airport Station 20			73,800	926,200	2,000,000							3,000,000
Highlands Park Brush Truck		0		138,778								138,778
Lorida Pumper Tanker	59,166	0		590,834								590,834
Desoto City Rescue / Engine	0	1,013,792										1,013,792
Placid Lakes Class A Engine	340,187	158,822										158,822
SNL Pumper Tanker	410,119	271,175										271,175
West Sebring Aerial Apparatus	690,634											0
Animal Control Vehicle Replacement												0
Inmate Transport Van (Sheriff)	28,495	0	32,003	0	33,283	0	34,614	0	35,999	0	37,439	173,339
Inmate Worker Road Crew Vehicle	27,877											0
Patrol Vehicle Replacement (Sheriff)	400,000	400,000	400,000	416,000	432,640	449,946	467,943	486,661	506,128	526,373	547,428	4,633,118

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CAPITAL BUDGET SUMMARY	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	10 - YEAR TOTAL
PUBLIC WORKS												
Engineering/Traffic Ops Equipment	206,250	150,000	150,000	156,000	162,240	168,730	175,479	182,498	189,798	197,390	205,285	1,737,419
Road & Bridge Equipment	1,200,000	1,200,000	1,200,000	1,248,000	1,297,920	1,349,837	1,403,830	1,459,983	1,518,383	1,579,118	1,642,283	13,899,354
Aquatic Weed Control Equipment (75/25 grant)	60,000											0
Aquatic WC Equipment New Emp (75/25 grant)	174,000											0
SOLID WASTE												
Purchase of three (3) All Terrain Vehicles	30,000											0
Rehab Wheels on Bambag Compactor	65,000											0
Purchase of LF Track Excavator w/o trade in	285,000											0
Medium Duty Track Excavator		138,000										138,000
Off-Road Water Truck		300,000										300,000
Landfill Cell 5 Expansion		0										0
TRANSPORTATION												
Road & Bridge Resurfacing	2,700,000	2,700,000	2,700,000	2,808,000	2,920,320	3,037,133	3,158,618	3,284,963	3,416,361	3,553,016	3,695,136	31,273,547
Road & Bridge Reconstruction/Dirt Road Paving	700,000	700,000	700,000	728,000	757,120	787,405	818,901	851,657	885,723	921,152	957,998	8,107,957
Sebring Parkway Maintenance (Transfer for Fund 175)	214,283	224,628	225,418	229,430	234,018	235,544	240,255	245,060	249,961	254,960	260,060	2,399,334
ADA Transition Plan Improvements	69,000	69,000	69,000	71,760	74,630	77,616	80,720	83,949	87,307	90,799	94,431	799,213
TOSIP (Transportation Operational & Safety Improvements Program)	70,000	70,000	70,000	154,500	160,680	167,107	173,791	180,743	187,973	195,492	203,311	1,563,598
Unit 3 Barn Refurbish	30,000											0
Unit 1 Barn Refurbish		45,000										45,000
R&B Warehouse		0										0
Webster Rd		100,000										0
Sebring Pkwy Phase II	661,669											0
Traffic Operations Building		400,000	300,000	60,000								760,000
Old TOPS Building Renovations			50,000									0
Heron St. from Hammock Rd to Howey Rd	1,001,791											0
Memorial Dr Sidewalk - Pompano to Sebring Parkway	161,000			1,363,457								1,363,457
CR 623 (Kenilworth) from Haywood Taylor Blvd to Mini-Ranch Rd	1,419,207											0
Daffodil Extension Project (try for Grant)		60,000		300,000	300,000							660,000
Drainage Improvement Projects (match funding - large projects)		300,000	200,000	200,000	100,000	100,000	100,000	100,000	100,000			1,100,000
Stryker Rd from Olivia Dr to US 27	1,941,246											0
RESERVE FOR CONTINGENCY - CAPITAL BUDGET												
Reserve/Matching Funds for Grant Awards	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Reserve	218,463	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
TOTAL EXPENSES FOR GENERATED REVENUES:	20,683,736	17,171,511	14,033,672	14,719,331	14,827,354	12,692,874	11,743,532	12,176,925	9,614,754	9,777,514	10,177,118	126,934,585
Difference:	(1,470,969)	(2,296,786)	(359,318)	303,450	685,098	563,705	346,044	41,620	2,737,321	2,712,743	2,456,066	7,189,944
Unreserved Fund Balance Brought Forward	2,694,203	397,416	38,099	341,549	1,026,647	1,590,352	1,936,396	1,978,016	4,715,337	4,690,759	7,171,403	

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GRANTS / REIMBURSEMENTS SECTION

CATEGORY / PROJECT NAME	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
FDOT GRANT REVENUES												
Sebring Pkwy Phase II												0
Memorial Dr. Sidewalk - Pompino to Sebring Parkway	161,000			1,363,457								1,363,457
CR 623 (Kenilworth) from Haywood Taylor Blvd to Mini-Ranch Rd	1,419,207											0
Heron St. from Hammock Rd to Howey Rd	1,001,791											0
Daffodil Extension Project				300,000	300,000							0
Stryker Rd from Olivia Dr. to US 27	1,941,246											0
OTHER GRANTS												
CAC Remodeling Grants - Federal												0
CAC Remodeling Grants - State												0
CAC Remodeling - Fund Raising/Donations												0
Aquatic Weed Control Grant (75/25)	45,000											0
Aquatic Weed Control Grant (75/25)	130,500											0
OTHER REVENUES												
Interlocal - City of Sebring Reimbursement - Prkwy Maintenance	66,404	71,577	71,972	73,978	76,272	77,035	78,576	80,147	81,750	83,385	85,053	779,745
TOTAL GENERATED REVENUES:	4,765,148	71,577	71,972	1,737,435	376,272	77,035	78,576	80,147	81,750	83,385	85,053	2,743,202
Difference:												

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SOLID WASTE FUNDING SECTION

CATEGORY / PROJECT NAME	FY18-19	FY19-20	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	10 - YEAR TOTAL
ESTIMATED GENERATED REVENUES:												
Solid Waste Enterprise Fund	380,000	438,000	0	0	0	0	0	0	0	0	0	438,000
State Grants	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL GENERATED REVENUES:	380,000	438,000	0	0	0	0	0	0	0	0	0	438,000
EXPENSES FOR GENERATED REVENUES:												
LANDFILL												
Construction & Closure:												
Landfill Equipment:												
Purchase of three (3) All Terrain Vehicles	30,000											0
Rehab Wheels on Bambag Compactor	65,000											0
Purchase of LF Track Excavator w/o trade in	285,000											0
Medium Duty Track Excavator		138,000										138,000
Off-Road Water Truck		300,000										300,000
Site Infrastructure:												
Cell 1 & 3 LFG Collection System Design												0
Landfill Cell 5 Expansion		0										0
RECYCLING												
Recycling Equipment:												
Site Infrastructure:												
TRANSFERS												
To Other Funds												0
TOTAL EXPENSES FOR GENERATED REVENUES:	380,000	438,000	0	0	0	0	0	0	0	0	0	438,000